

Glossary

Air-Ground surveillance

A NATO ground surveillance system for combat monitoring

ARBS

Aerial Refuelling Boom System with fly-by-wire controls, including an automatic load alleviation system, giving a larger refuelling envelope and improved controllability. The ARBS will place EADS in the forefront of air refuelling technology

ASK

Available Seat Kilometres

ATI

Advanced Technology Initiative – a Group-wide drive to increase efficiency in innovation, research and technology

ATV

The Automated Transfer Vehicle (ATV) is a multipurpose support spacecraft to carry supplies and fuel to the International Space Station (ISS)

AVL

Airbus Visual Line System

CBA

The EADS Corporate Business Academy

C4ISR

Command, Control, Communication, Computers, Surveillance and Intelligence Systems for defence forces

Chapter 11 bankruptcy

Chapter 11 of the US Bankruptcy Code protects a bankrupt company from its creditors while it reorganises its businesses with a view to becoming profitable again

Corporate Governance

The control and monitoring of a company to ensure that management acts in the interests of stakeholders, no undue risks are taken and relevant legislation is complied with

COTS

Commercial off the shelf

CRC

EADS Corporate Research Centre

CSR

Corporate Social Responsibility – the responsibility of a company towards its employees, the environment, its customers and the wider community

Deepwater

A comprehensive US Coast Guard modernisation programme for acquiring new aircraft and surveillance systems

Dol

Declaration of Intent

EBIT

Earnings Before Interest and Taxes – EADS uses EBIT pre-goodwill impairment and exceptionals as a key indicator of its economic performance

EGAS

European Guaranteed Access to Space

ESA

European Space Agency

ESOP

Employee Share Ownership Programme

EuroMALE

A versatile, long-range Unmanned Aerial Vehicle produced by EADS

FAA

The US Federal Aviation Authority

FITS

Fully Integrated Technical System

Fleet commonality

A feature of the Airbus family, allowing airlines to operate type variants of different sizes, while minimising the need for pilot re-training and re-certification

Fly-by-wire

An aircraft control system relying on electronics rather than mechanical linkages

FSTA

The UK Future Strategic Tanker Aircraft programme

Galileo

The European satellite navigation system currently being developed

GBAD

The new UK Ground Based Air Defence System designed to improve the country's air defence systems

GDP

Gross Domestic Product – a measure of an economy's output

Global security

State security designed for border security, crisis management and large event protection

HAD

Hélicoptère d'Appui Destruction (Support Suppression Helicopter)

Hedge

A way of insuring against adverse foreign exchange rate fluctuations

Hub

A major, strategically-located airport from which 'spokes' radiate carrying regional traffic

IATA International Air Traffic Association	MOU Memorandum of Understanding	PPP Public Private Partnership	TETRA Terrestrial Trunked Radio, one of the most important modern digital radio standards and in use throughout the world in the areas of public transport and safety. It also has widespread industrial applications. The TETRA system provides secure, truly seamless radio communication services for the users
ICAO International Civil Aviation Organisation – the ‘United Nations’ agency for international civil aviation	MRO Maintenance, Repair and Overhaul – referring to the aviation industry	PRM Programme Risk Management	
ISS The International Space Station	MRTT Multi-Role Tanker Transport aircraft	R&D Research and development – all activities related to the evolution of new products and services	
JCA US Army and US Air Force Joint Cargo Aircraft	NASA National Aeronautics and Space Administration – the US space agency	R&T Research and technology – all activities in the field of research and generic technologies not directly attributable to products, and designed to maintain or expand knowledge or the technological base	Triple III Improvement, Internationalisation, Innovation, are the driving principles of EADS’ growth strategy: Continuous improvements are key to ensure fulfilment of expectations. Internationalisation will make EADS part of the most attractive markets. Innovation creates competitive advantage for EADS’ customers
KHP Programme to replace the ageing fleet of US transport and liaison helicopters operated by the Korean army	NATO North Atlantic Treaty Organisation	RPK Revenue Passenger Kilometres	
KPI Key Performance Indicator – a measure of corporate performance in a particular area	Network centric Information superiority is becoming ever more important in defence. ‘Network centric’ systems allow armed forces to tackle new tasks in reconnaissance and surveillance, sensor technology, and command and communications	Single-aisle aircraft An aircraft with one aisle. At Airbus, single-aisle is used for the A320 Family	
LSI Large System Integration	OCCAR Organisation Conjointe de Coopération en Matière d’Armement (Organisation for Joint Armament Cooperation)	SIP Stock Incentive Plan	UAV Unmanned Aerial Vehicle
LUH US Army programme for Light Utility Helicopters	PFI The Private Finance Initiative is a project where the public sector procures services from the private sector. The public sector defines the output it desires and the private sector then derives the solution to provide the required services	SOP Stock Option Plan	UCAV Unmanned Combat Aerial Vehicle
MALE Medium Altitude Long Endurance UAV		SRTC Singapore Research & Technology Centre, extension of the EADS research organisation to manage and broker projects in close co-operation with Singaporean scientific institutions	
MEADS Medium Extended Air Defense System – a ground-based air defence system			

Addresses

EADS Headquarters

European Aeronautic Defence
and Space Company EADS N.V.
Le Carré
Beechavenue 130-132
1119 PR Schiphol-Rijk
The Netherlands
Tel +31 20 655 4800

Head Offices

In France:

EADS
37, Boulevard de Montmorency
75781 Paris cedex 16
France
Tel +33 1 42 24 24 24

In Germany:

EADS
81663 Munich
Germany
Tel +49 89 6070

In Spain:

EADS
Avenida de Aragón 404
28022 Madrid
Spain
Tel +34 91 585 7000

EADS North America

EADS North America, Inc.
1616 North Ft. Myer Drive,
Suite 1600
Arlington, VA 22209
USA
Tel +1 703 236 3300

Airbus

Airbus
1, Rond-point Maurice Bellonte
31707 Blagnac
France
Tel +33 5 61 93 33 33

Military Transport Aircraft

EADS Military Transport Aircraft
Avenida de Aragón 404
28022 Madrid
Spain
Tel +34 91 585 7000

Eurocopter

Eurocopter
Aéroport International de
Marseille-Provence
13725 Marignane cedex
France
Tel +33 4 42 85 85 85

Defence & Security Systems

Defence & Security Systems
81663 Munich
Germany
Tel +49 89 6070

EADS Military Air Systems

81663 Munich
Germany
Tel +49 89 6070

Eurofighter

Am Söldnermoos 17
85399 Hallbergmoos
Germany
Tel +49 811 800

Defence and Communication
Systems

81663 Munich
Germany
Tel +49 89 6070

Defence Electronics

Wörthstrasse 85
89077 Ulm
Germany
Tel +49 731 3920

MBDA

11, The Strand
London WC2N 5HR
UK
Tel +44 20 7451 6000

EADS/LFK – Lenkflugkörper-
systeme GmbH

Landshuter Strasse 26
85716 Unterschleissheim
Germany
Tel +49 89 31790

EADS Services

63, ter. Avenue Edouard
Vaillant
92517 Boulogne Billancourt
France
Tel +33 1 58 17 77 11

81663 Munich
Germany
Tel +49 89 6070

Space

EADS SPACE
6, rue Laurent Pichat
75216 Paris Cedex 16
France
Tel +33 1 42 24 28 28

EADS Astrium

31, Avenue des Cosmonautes
31402 Toulouse Cedex 04
France
Tel +33 5 62 19 62 19

EADS SPACE Transportation

Hünefeldstrasse 1-5
28199 Bremen
Germany
Tel +49 421 5390

66, Route de Verneuil,
BP 3002
78133 Les Mureaux cedex
France
Tel +33 1 39 06 12 34

EADS SPACE Services

6, rue Laurent Pichat
75216 Paris cedex 16
France
Tel +33 1 42 24 28 28

EADS EFW

Grenzstrasse 1
01109 Dresden
Germany
Tel +49 351 88390

EADS Sogerma Services

Aéroport International
Bordeaux-Mérignac
Rue Marcel Issartier
33701 Mérignac
France
Tel +33 5 56 55 4000

EADS Socata

Zone d'Aviation et d'Affaires
Le Terminal,
Bât 413
93350 Le Bourget
France
Tel +33 1 49 34 69 69

**ATR Avions de Transport
Régional**

1, Allée Pierre Nadot
31712 Blagnac cedex
France
Tel +33 5 62 21 62 21

EADS International**EADS**

Tel +33 1 42 24 24 24
Fax +33 1 42 24 26 19

Representative Offices**North America**

Ottawa, Canada
Tel +1 613 230 3902
Fax +1 613 230 1442

Western Europe

Athens, Greece
Tel +30 210 69 83 871
Fax +30 210 69 83 870

Rome, Italy

Tel +39 06 45 23 291
Fax +39 06 45 23 4006

Ankara, Turkey

Tel +90 312 439 8964
Fax +90 312 439 7007

London, United Kingdom

Tel +44 207 845 8400
Fax +44 207 845 8401

Central and Eastern Europe

Warsaw, Poland
Tel +48 22 627 05 28
Fax +48 22 627 05 35

Moscow, Russia

Tel +7 495 797 53 67
Fax +7 495 797 53 66

Middle East and Maghreb

Abu Dhabi, UAE
Tel +971 2 681 28 78
Fax +971 2 681 10 27

Cairo, Egypt

Tel +20 2 794 86 71
Fax +20 2 795 73 17

Muscat, Oman

Tel +968 24 601 922
Fax +968 24 602 845

Riyadh, Saudi Arabia

Tel +966 1 46 53 456
Fax +966 1 46 30 844

Africa

Johannesburg, South Africa
Tel +27 11 256 79 00
Fax +27 11 256 79 11

Tripoli, Libya

Tel +218 21 335 1026
Fax +218 21 335 1257

Latin America

São Paulo, Brazil
Tel +55 11 3093 2800
Fax +55 11 3093 2801

Santiago de Chile, Chile

Tel +56 22 78 78 78
Fax +56 22 78 79 79

Mexico City, Mexico

Tel +52 55 5281 02 90
Fax +52 55 5281 32 36

North Asia

Beijing, China
Tel +86 10 646 11 266
Fax +86 10 645 10 409

Seoul, South Korea

Tel +82 2 798 49 25
Fax +82 2 798 49 27

Taipei, Taiwan

Tel +886 2 2712 15 94
Fax +886 2 2712 10 89

South Asia and Pacific

Canberra, Australia
Tel +61 2 62 62 91 33
Fax +61 2 62 62 91 36

New Delhi, India

Tel +91 11 4166 32 80
Fax +91 11 4166 32 07

Jakarta, Indonesia

Tel +62 21 573 57 33
Fax +62 21 573 59 23

Kuala Lumpur, Malaysia

Tel +60 3 21 63 02 33
Fax +60 3 21 63 02 11

Singapore, Singapore

Tel +65 67 37 50 77
Fax +65 67 33 58 15

Bangkok, Thailand

Tel +66 2 610 43 00
Fax +66 2 610 43 01

Hanoi, Vietnam

Tel +84 4 943 68 85
Fax +84 4 943 68 72

Financial calendar 2006

Full year 2005 results release:
8th March 2006

North America Investor Forum:
13th March 2006
New York, USA

Annual General Meeting:
4th May 2006,
Amsterdam, The Netherlands

First Quarter 2006 results release:
16th May 2006

Shareholders' Information meeting:
3rd July 2006,
Paris, France

First Half 2006 results release:
27th July 2006

Global Investor Forum:
21st and 22nd September 2006,
Hamburg, Germany

Third Quarter 2006 results release:
8th November 2006

Investor Relations contact:
Toll-free telephone numbers:
France: 0 800 01 2001
Germany: 00 800 00 02 2002
Spain: 00 800 00 02 2002

Shareholders from other countries
can contact us at:
+33 1 41 33 90 94

An e-mailbox is dedicated to
answering shareholders' enquiries:
ir@eads.com

or visit our website at:
www.eads.com

The complete EADS Annual Report Suite
2005 consists of:



**Annual Review
2005 (1)**



**Financial Statements and
Corporate Governance
2005 (2)**



**Business, Legal and
Corporate Responsibility
2005 (3)**
(available on request)



The online version of the Annual
Report Suite 2005 is available at
www.reports.eads.com

Cover image
Airbus A380