

# Organisational structure

as of 31st December 2005

## Board of Directors

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| Chairmen<br>Manfred Bischoff<br>Arnaud Lagardère   |
| Thomas Enders<br>Noël Forgeard<br>Hans Peter Ring<br>Jean-Paul Gut<br>Juan Manuel Eguiagaray<br>Louis Gallois<br>Rüdiger Grube<br>François David<br>Michael Rogowski |

## Chief Executive Officers

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| CEOs<br>Thomas Enders<br>Noël Forgeard |
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## Chief Operating Officers

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|---|
| Finance<br>Hans Peter Ring                                  |
| Marketing, Strategy and Global Development<br>Jean-Paul Gut |

## Group Functions

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| EADS North America<br>Ralph D. Crosby Jr.  |
| Human Resources<br>Jussi Itävuori  |
| Corporate Secretary<br>Laurence Dors   |
| Corporate Communications<br>Christian Poppe  |
| Legal Affairs<br>Diane de Saint Victor   |
| Corporate Quality<br>Bill Black  |
| Political Affairs<br>France: Denis Verret<br>Germany: Christoph Hoppe<br>Spain: Enrique Barrientos |

■ Executive Committee Member

In April 2006 EADS appointed Mr Jean J. Botti as Chief Technical Officer and Member of the Executive Committee with effect from 1st May 2006

The Board actively shapes the Group's mission and strategic priorities, which are implemented under the leadership of the Chief Executive Officers (CEOs), who provide the impetus for major operational initiatives. Group Functions and the Divisions operate under the leadership of the CEOs.

The five Divisions – Airbus, Military Transport Aircraft, Eurocopter, Defence & Security Systems, and Space – serve the specific needs of their respective customers while the Group Functions enhance the Company offering through information exchange, technology sharing and working practice synergies. This allows for maximum generation of value.

## Divisions

## Operating Companies

